



BUDGET

FY 2016

People • Integrity • Excellence • Leadership

August 6, 2015



BUDGET WORKSESSION

ATCIC's mission is to improve the lives of people affected by behavioral health and developmental and/or intellectual challenges.

DATE: Thursday, August 6, 2015

TIME: 5:00 p.m.

PLACE: 1430 Collier St. – BOARD ROOM
Austin, Texas 78704

AGENDA

- I. Citizens' Comments** (Presentations are limited to 3 minutes)
- II. Discussion and Information on FY 2016 Budget** (Evans, Thompson)
- III. Citizens' Comments** (Presentations are limited to 3 minutes)



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STRATEGIC PLAN FY 2015-2018

VISION

Healthy Living for Everyone.

MISSION

To improve the lives of people affected by Behavioral Health and Developmental and/or Intellectual challenges.

VALUES

❖ People ❖ Integrity ❖ Excellence ❖ Leadership

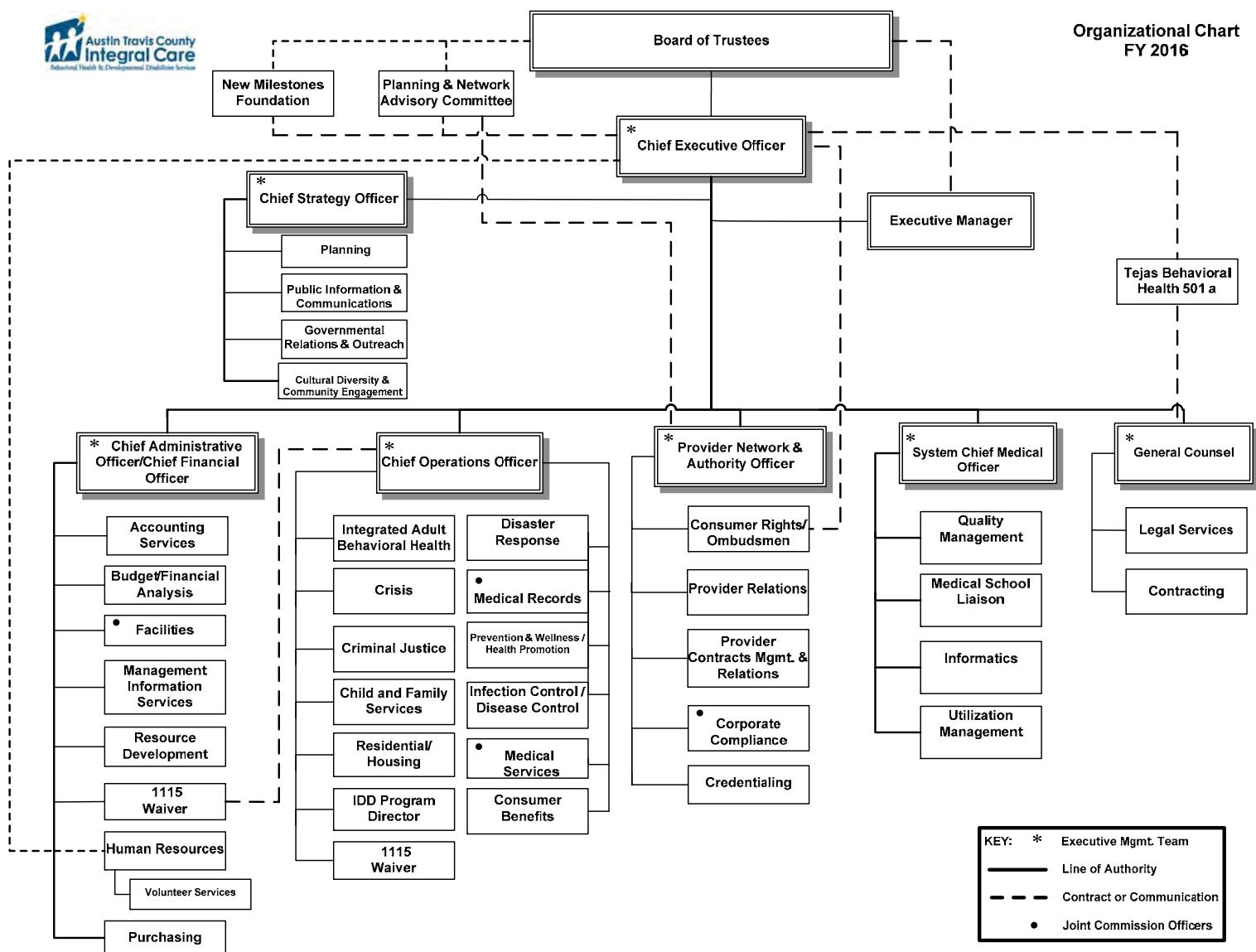
GOALS

Goal I: Individuals and families will experience improved health outcomes.

Goal II: Central Texas is a model for integration and whole person health.

Goal III: Our community is knowledgeable about and engaged around the issues of Behavioral Health and Intellectual and Developmental Disabilities.

Goal IV: Our administrative systems and infrastructure will support program operations and overall organizational efficiencies.





Board of Trustees Budget Guiding Principles for Preparation of FY 2016 Budget

- 1.** Ensure stakeholder participation (consumers, families, employees, advisory committees, and providers) in the budget process.
- 2.** Budget operationalizes Strategic Plan.
- 3.** Budget for consumer-driven services reflecting quality, access, best practices, and best value (including family, significant others, and Certified Peer Specialist).
- 4.** Commitment to maintenance of high quality, effective core services and critical infrastructure from which we can grow into our desired future.
- 5.** Maintain organizational alignment with funding and finance requirements.
- 6.** Budget compensation package aligning salaries at the State Auditor's Classification Schedule for all employees, considering the overall impact on consumers. Align new functions and position requirements with organizational review and succession planning.
- 7.** Maximize resource development and community collaborations to meet current and emerging community needs with new focus on Community Care Collaborative (CCC).
- 8.** Flexibility and agility in budgeting process will be necessary in our current environment.
- 9.** All the above principles may be affected by Legislative and other financial impacts. Transformation 1115 Waiver impacts and Patient Protection and Affordable Care Act (PPACA) staged implementation.
- 10.** Fund Balance expenditures are intended for bridge or one-time costs.



2016 PROPOSED ANNUAL BUDGET

- The proposed 2016 budget is \$105,349,041, 18.76% increase of \$16,644,580 to current 2015 budget of \$88,704,461.

2016 Proposed Budget:		
Operations	\$ 71,337,879	67.72%
Waiver Programs	\$ 16,394,472	15.56%
Capital Projects	\$ 17,616,690	16.72%
Total	\$ 105,349,041	100.00%

- The 2016 major changes to the budget were:
 - Capital Projects increase \$9.5M
 - Waiver 5.2M
 - DSHS General Revenue 1.6M
 - All Other Changes .3M

\$16.6M
- 2016 Budget Challenges:
 - No Fund Balance Budget for Operations
 - Discontinuation of Programs with historical operating losses
 - Employee Health Insurance increase
- 2016 Major Issues:
 - Healthy Community Collaborative (HCC) fund raising \$4.5M, Tax credit \$4.3M, and Federal Home Loan Program \$750K
 - 2 Large Construction Projects in Process
 - Purchase and Renovation of Replacement Property for Nadine L. Jay (NLJ) Building
 - Conversion to new Human Resource and Payroll Systems
 - Improve Processes and Data Reporting/Management for Earned Revenues
 - 1115 Transformation Waiver Sustainability Plans
 - Enhanced Participation in Key Community Collaboratives



FUND BALANCE BUDGET

- Fund Balance Budget:

2015 Fund Balance Budget				
Use of Fund Balance	2015 Original Budget	2015 Budget Change	2015 Budget (July 2015)	2016 Budget
Operations	\$ (3,517,720)	\$ 1,714,633	\$ (1,803,087)	\$ -
One-Time	\$ (685,000)	\$ (817,665)	\$ (1,502,665)	\$ 989,481
Total	\$ (4,202,720)	\$ 896,968	\$ (3,305,752)	\$ 989,481

- The 2016 Budget process continued review of programs with remaining 2015 Fund Balance Budget. There are no 2016 Fund Balance budgets in any of these programs. The following are the major reasons how this was achieved:
 1. In addition to the reductions made to Fund Balance during 2015, Program made additional 2016 budget changes (main additional changes were: converting more positions from LPHA (Licensed Practitioner of the Healing Arts) to QMHP (Qualified Mental Health Professional) and transferring 4.0 FTE from General Revenue funded to HCC Program.
 2. Waiver funding of Admin/Authority and Program Indirect based on indirect rate calculations. (Admin Indirect rate of 11.6% and Program Indirect rate of 3.5%) The Waiver indirect allocation was an increase of \$1,977,845 (2015 \$500,000, 2016 total \$2,477,845). This is moving to a more equitable funding for Admin/Authority. In addition, this allowed for a reduction to DSHS Adult and Child fee for service revenue Admin/Authority allocations from 22.5% to 8.17%.
 3. Increase in DSHS Adult and Child general revenue funds of \$1,621,696 for per capita equity funding adjustments as approved by legislature.
- The proposed 2016 budget includes Fund Balance for one-time and transitional program funding of \$989,481.

Proposed 2016 Fund Balance Budget	
Home and Community Services (HCS)-annual operations	\$ (443,758)
Early Childhood Intervention (ECI) annual operations	\$ (161,952)
Expenditures that cannot be funded with any grants (on-going)	\$ (183,771)
Midelburg Fund Balance-HCC (unspent 2015)	\$ (100,000)
Dove Springs expansion facility space	\$ (100,000)
Total	\$ (989,481)

Note: HCS \$443K is an annual amount, this may be reduced when closure plan completed.

- The Projected 2016 ending Fund Balance Budget has 69 Days of Operation using the 2016 Expense Budget. This is calculated combining projected Unassigned and Waiver Fund Balance at 8/31/2015 divided by the daily average FY2016 expenditure budget for Operations and Waiver.



FY2016 BUDGET ASSUMPTIONS

REVENUE CONSIDERATIONS

1. ATCIC Waiver Projects and attainment of waiver metrics to earn an estimated \$2.6M over expenses. (This represents a \$2.6M contribution to Waiver Fund Balance.) For FY2016 the Waiver Projects earnings allocated will be increased to Admin/Authority (\$1.5M) and Program Indirect (\$574K) based on indirect rate calculations. (Admin – 11.6% and Program Indirect – 3.5%.) The total Waiver admin allocation includes some fee for service allocation.
2. Legislative changes include an increase of DSHS funding of \$1.6M for the purpose of expanding and improving statewide community mental health services and achieving equity on a per capita basis among local mental health authorities and NorthSTAR.
3. The FY2016 Budget reflects an increase in DADS funding for ATCIC's new designation as the Medical, Behavioral, Psychiatric "HUB" (\$487K in FY2016, and \$325K in FY2015). ATCIC will provide consultation, education and peer review to community providers to help keep individuals with IDD and BH support needs successful in the community.
4. The budget also reflects the end of the DADS Pilot project, a decrease in funding of \$248K.
5. DSHS Healthy Community Collaborative (HCC) funding included in the FY2016 Budget reflects a contract reduction to the amount designated for service delivery. Program staff are currently working with DSHS to support an increase to the allocation to insure uninterrupted delivery of those services to the community.
6. Reserve – DSHS Adult division includes a DSHS General Revenue (GR) reserve of \$161K for a projected 10% withholding for not meeting housing metrics. Further, there is an additional \$1.1M for Adult and \$353K for Child, the total of which is \$1.4M.
7. The Medicaid Administrative Claiming (MAC) revenue budget remains level at \$1.9M.
8. ATCIC is currently reviewing several programs for which funding provided has not covered the cost. These are: Early Childhood Intervention (ECI) – FY2016 Fund Balance Budget of \$162K, TCOOMI Adult Budget over current contract \$438K (anticipating FY2015 contract increase notification), and Family Preservation Program shortfall funded with MAC (\$131K). ATCIC is currently in negotiations with these agencies to increase funding.
9. ATCIC has submitted two applications to DSHS for additional funding. These include: (1) a request to increase the availability of inpatient services in Travis County in the amount of \$2.07M and (2) additional funds for the Extended Observation Unit \$1.075M.



EXPENSE CONSIDERATIONS

10. ATCIC capital projects for FY2016 total \$17.6M and include the Extended Observations Unit (EOU), \$3.7M, the Healthy Community Collaborative Housing facility, \$13.8M, and \$100K for expansion at Dove Springs Clinic.
11. Included in Fund Balance is \$8.1M in proceeds from the sale of NLJ to be used for the purchase and renovation of a replacement facility for programs currently located at the sold property.
12. The budget reflects funding (\$298K) for the establishment of a Medical School Collaboration for psychology education and training in behavioral health at the Sandra Joy Anderson Community Health and Wellness Center.
13. The FY2016 Budget for the 1115 Transformation Waiver includes the addition of \$213K of cost for the startup of a Class A Pharmacy at the Dove Springs Clinic.
14. The FY2016 budget includes the increased cost for ATCIC employee health care benefits. The total increase is \$830K. HCC FY2016 FTE additions and FY2015 ramp up of 3 Waiver projects are \$235K of the increased cost. All other increase results from the higher premium cost for health insurance paid by ATCIC for existing staff - \$595K.
15. All phases of IT "Network Refresh" have been financed in FY2015. The FY2016 Budget includes the cost for HRIS System (\$200K/year service agreement and \$50K one time startup cost) and the one time IT cost of \$200K.
16. The budget includes the cost of the Microsoft Enterprise agreement - \$224K.
17. To improve MCO Contract negotiations/management and service data management and analysis, Admin has added 3 positions. These are: Director of Reimbursement Management to facilitate MCO contract negotiations, Sr. Business Analyst to improve management reporting, and a Clinical Data Analyst to improve clinical reporting.

**PROGRAM CLOSURES**

ATCIC will work with the Austin community to transition clients to other providers for 3 programs proposed for closure. These are: Home and Community Services (HCS), DSHS Adult Intensive Residential Substance Use Service, and DSHS Youth Outpatient Substance Use Service.

Proposed Program Closure: HCS	
FY2016 Annual Budget	\$1,708,944
Fund Balance in FY2016 Budget	\$443,758
Number of Clients	56
Number of FTE	25.19
Net Without Non Program Revenue	
FY15 Sept - Jun	(\$343,568)
FY2014	(\$369,340)
FY2013	(\$243,641)

A full year of HCS operations is included in the FY2016 budget. This amount will be reduced upon completion of a closure plan.

Home and Community Based Services (HCS) is a 1915(c) Medicaid waiver program that provides residential, nursing, behavioral, speech, employment and a variety of other supports and services to individuals with intellectual and developmental disabilities (IDD). ATCIC's role as a provider of HCS services is voluntary and not a part of the authority function or main performance contract with DADS. The HCS program currently serves 56 individuals and currently provides employment to 29 ATCIC employees, both full time and relief.

HCS has a long history of inability to cover costs associated with operating the program. The majority of the failure to make budget directly correlates to the insufficient rates set by the Health and Human Services Commission (HHSC). The IDD division has made many attempts to look at changes to operations, productivity standards for staff, and changes to client care to attempt to try and gain efficiencies and create a financially viable way to operate the program.

Therefore, the HCS program is being recommended for closure. There are approximately 150 private providers contracted with DADS that can provide the services to individuals in the Travis county area. Although the closure will be difficult for both the agency and the individuals we serve, we believe our community has the capacity to step in and provide services to these individuals. Private providers in our community indicate they are able to provide services within the current rate structure because of their low overhead costs and because they do not offer a robust benefit package to their employees. We believe we will be able to utilize funds on other authority programs and functions that will both enhance the lives of individuals with IDD as well as fulfill our obligation as the safety net for this population.

We propose to begin the closure in September, 2015. We have engaged Care Development Consulting in discussions to assist with the closure process.



Proposed Program Closure: Adult Intensive Residential	
PROGRAM NOT INCLUDED IN FY2016 Annual Budget	
Number of Current Clients	11
Number of Current FTE	0.80
Net Without Non Program Revenue	
FY15 Sept - Jun	(\$132,461)
FY2014	(\$80,066)
FY2013	(\$164,250)

DSHS Adult Intensive Residential Service Contract – (FY2015 Contract Amount - \$182,839) provides intensive residential service for individuals with substance use disorders. The contract will not be renewed effective 9/1/2015 due to insufficient reimbursement to cover the cost of delivering this level of service. The 15th Street crisis residential program for individuals with co-occurring substance use disorders will continue to serve individuals in our community with this level of need on a more time limited basis.

Proposed Program Closure: Youth Outpatient Substance Use Services	
PROGRAM NOT INCLUDED IN FY2016 Annual Budget	
Number of Current Clients	12
Number of Current FTE	1.00
Net Without Non Program Revenue	
FY15 Sept - Jun	(\$25,150)
FY2014	(\$42,382)
FY2013	(\$10,092)

DSHS Youth Outpatient Substance Use Service – (FY2015 Contract Amount for FY2015 of \$57,881) saw their last intakes on June 14, 2015. The last group will be held August 27 with all clients closed by August 31. The one employee staffing the program will be transferred to Child and Family Clinical Services as of September 1. The unit is being closed as a result of DSHS changes to program treatment requirements that do not align with ATCIC treatment delivery practices.



AUSTIN TRAVIS COUNTY INTEGRAL CARE

FY2016 PROJECTED CONSUMERS

Division	FY2016 Projection		FY16 Change from FY15 Revised Projection		FY2015 Projection		
	Consumers	% of Total	Incr / (Decr)	Incr / -Decr	Original	Revised	% of Total
MH Crisis Services (3)	8,850	22.74%	750	9.26%	7,452	8,100	22.32%
Adult Mental Health	8,000	20.56%	500	6.67%	7,700	7,500	20.67%
1115 Transformation Waiver	7,875	20.24%	575	7.88%	4,633	7,300	20.11%
Data Reported from External Sources (2)	7,220	18.55%	585	8.82%	6,635	6,635	18.28%
Child & Family Services (CFS)	2,620	6.73%	100	3.97%	2,662	2,520	6.94%
Intellectual & Developmental Disabilities (IDD) (4)	2,500	6.42%	412	19.73%	2,088	2,088	5.75%
Substance Use	1,850	4.75%	(300)	-13.95%	2,150	2,150	5.92%
Total (1)	38,915	100%	2,622	7.87%	33,320	36,293	100%

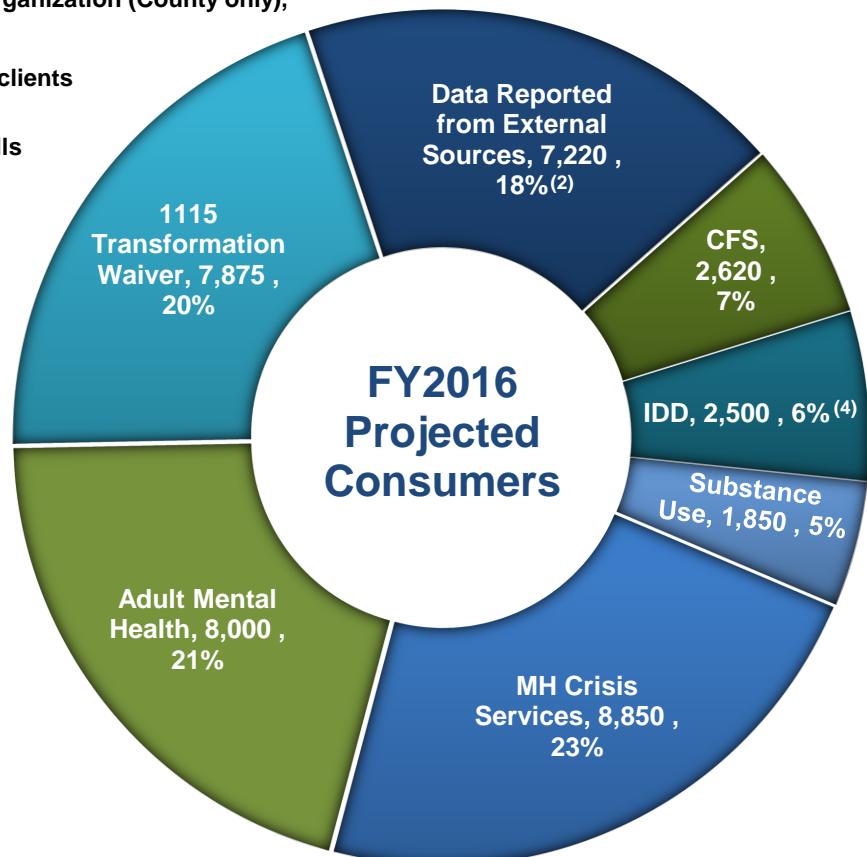
Total projected FY2016 unduplicated clients center wide is 30,642

Notes: (1) The total FY2016 projection of 38,915 is a total of each division's unduplicated consumers and includes duplication of consumers among divisions, and also includes the provision of contract services.

(2) Service data reported from external sources: Veteran's Services, E-Merge, Health Integration Project (HIP), Substance Abuse Managed Services Organization (County only), Self Help and Advocacy Center (SHAC).

(3) In addition to the projected number of clients to receive services, the Crisis Hotline handles approximately 23,200 crisis calls a year.

(4) Intellectual & Developmental Disabilities unduplicated client count excludes the contacts made to clients on the IDD Wait List of approximately 381 unduplicated consumers. DADS requires annual contact to consumers on the Wait List to verify continued interest in remaining on the wait list, but could also include linkage to other services.

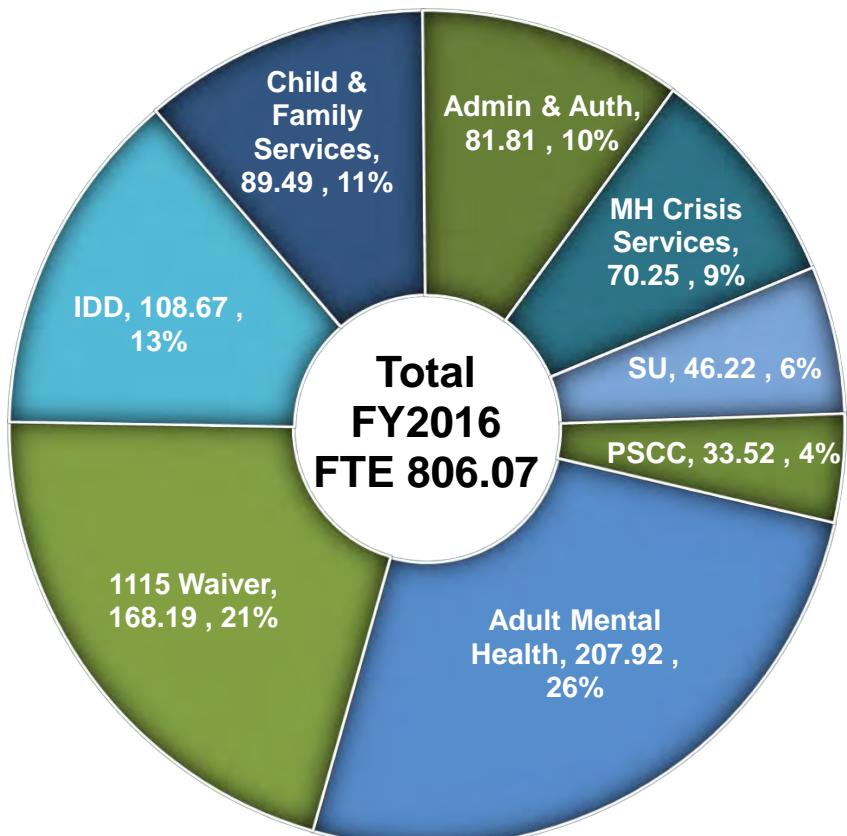




AUSTIN TRAVIS COUNTY INTEGRAL CARE

FY2016 PROPOSED FULL TIME EQUIVALENT (FTE) POSITION BUDGET

Division	FY2016 Proposed Budget		Change 2015 Current		FY2015 Budget	
	FTE	% of Total	Incr / (Decr)	Incr / -Decr	Current	% of Total
Adult Mental Health	207.92	25.79%	5.05	2.49%	202.87	25.71%
1115 Transformation Waiver	168.19	20.87%	3.80	2.31%	164.39	20.83%
Intellectual & Developmental Disabilities (IDD)	108.67	13.48%	(0.88)	-0.80%	109.55	13.88%
Child & Family Services	89.49	11.10%	1.28	1.45%	88.21	11.18%
Administration / Authority	81.81	10.15%	5.88	7.75%	75.92	9.62%
MH Crisis Services	70.25	8.71%	1.43	2.07%	68.82	8.72%
Substance Use (SU)	46.22	5.73%	(2.13)	-4.41%	48.35	6.13%
Program Support & Community Collaboratives (PSCC)	33.52	4.16%	2.55	8.23%	30.97	3.92%
Total	806.07	100.00%	16.98	2.15%	789.09	100.00%

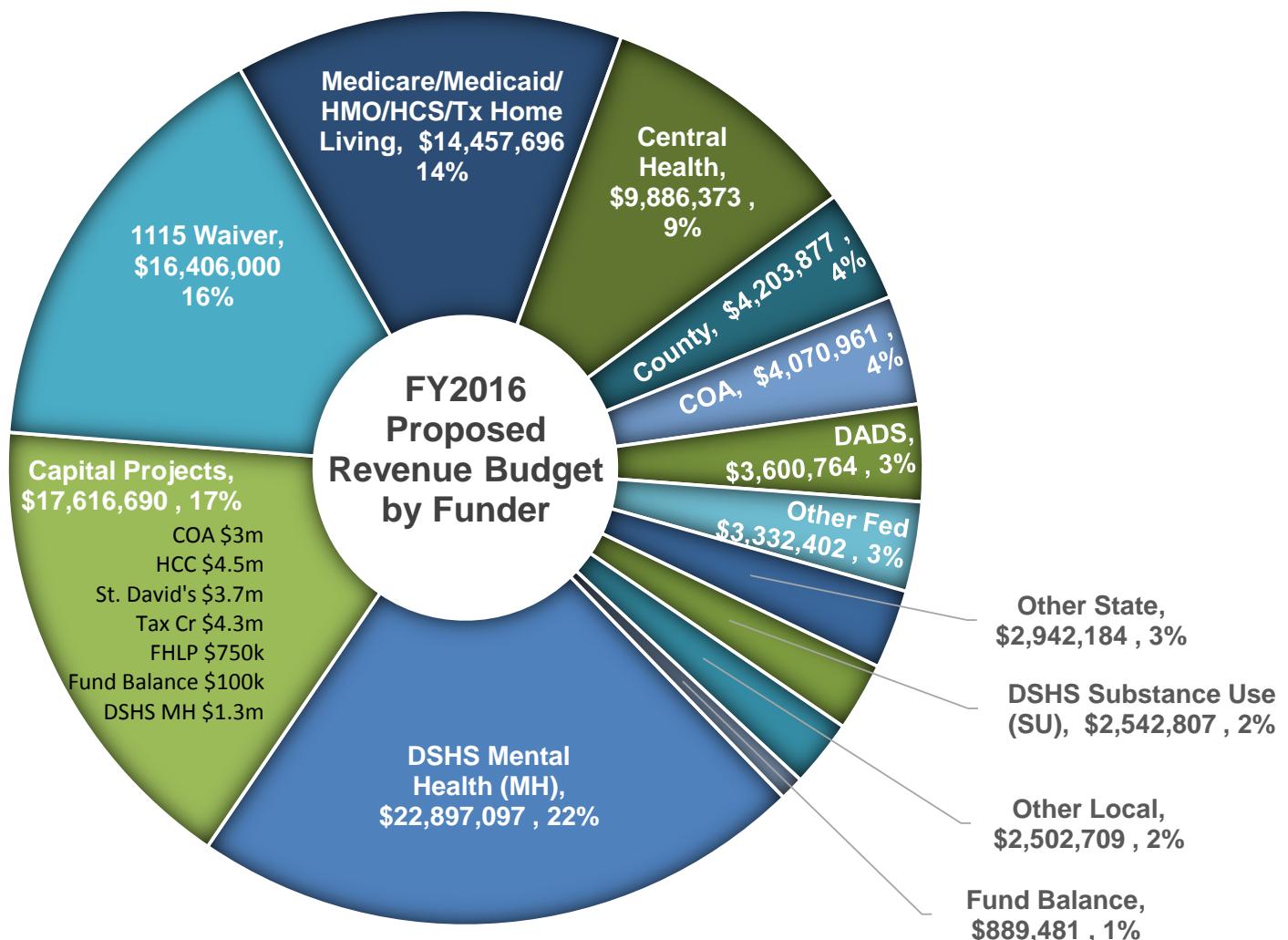




AUSTIN TRAVIS COUNTY INTEGRAL CARE

FY2016 PROPOSED REVENUE BUDGET BY FUNDER SUMMARY

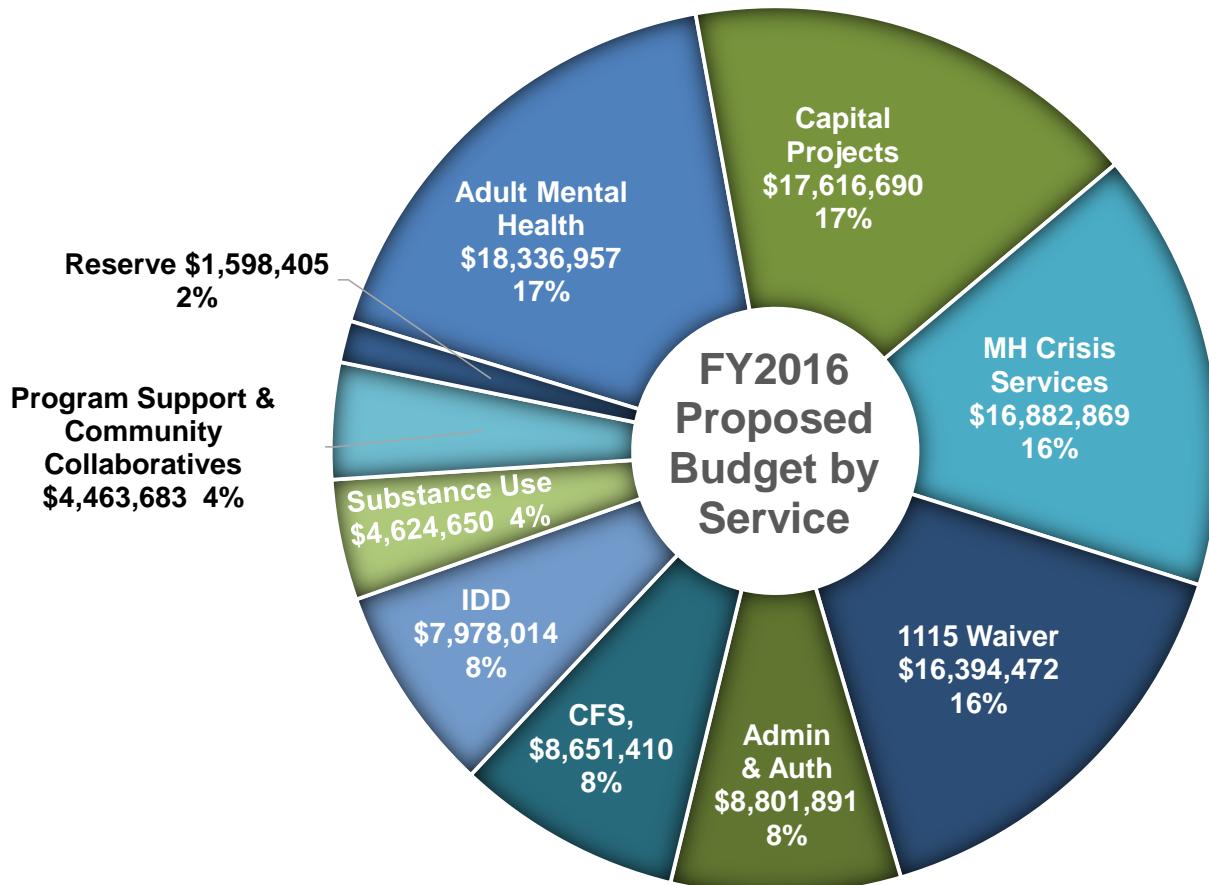
Division	FY2016 Proposed Budget		Change 2015 Current Budget		FY2015 Budget	
	Total	% of Total	Incr/(Decr)	Incr/-Decr	Current	% of Total
DSHS Mental Health (MH)	\$ 22,897,097	21.73%	\$1,940,485	9.26%	\$ 20,956,612	23.63%
Capital Projects	\$ 17,616,690	16.72%	\$9,483,320	116.60%	\$ 8,133,370	9.17%
1115 Waiver	\$ 16,406,000	15.57%	\$3,261,551	24.81%	\$ 13,144,449	14.82%
Medicare/Medicaid/HMO/HCS/Tx Home Living	\$ 14,457,696	13.72%	\$3,064,437	26.90%	\$ 11,393,259	12.84%
Central Health	\$ 9,886,373	9.38%	\$19,150	0.19%	\$ 9,867,223	11.12%
Travis County	\$ 4,203,877	3.99%	(\$173,124)	-3.96%	\$ 4,377,001	4.93%
City of Austin	\$ 4,070,961	3.86%	\$964,000	31.03%	\$ 3,106,961	3.50%
DADS	\$ 3,600,764	3.42%	(\$233,228)	-6.08%	\$ 3,833,992	4.32%
Other Federal	\$ 3,332,402	3.16%	\$98,274	3.04%	\$ 3,234,128	3.65%
Other State	\$ 2,942,184	2.79%	\$475,076	19.26%	\$ 2,467,108	2.78%
DSHS Substance Use (SU)	\$ 2,542,807	2.41%	(\$261,186)	-9.31%	\$ 2,803,993	3.16%
Other Local	\$ 2,502,709	2.38%	(\$295,569)	-10.56%	\$ 2,798,278	3.15%
Fund Balance	\$ 889,481	0.84%	(\$1,698,606)	-65.63%	\$ 2,588,087	2.92%
Total	\$ 105,349,041	100.00%	\$16,644,580	18.76%	\$88,704,461	100.00%





AUSTIN TRAVIS COUNTY INTEGRAL CARE FY2016 PROPOSED SERVICE BUDGET SUMMARY

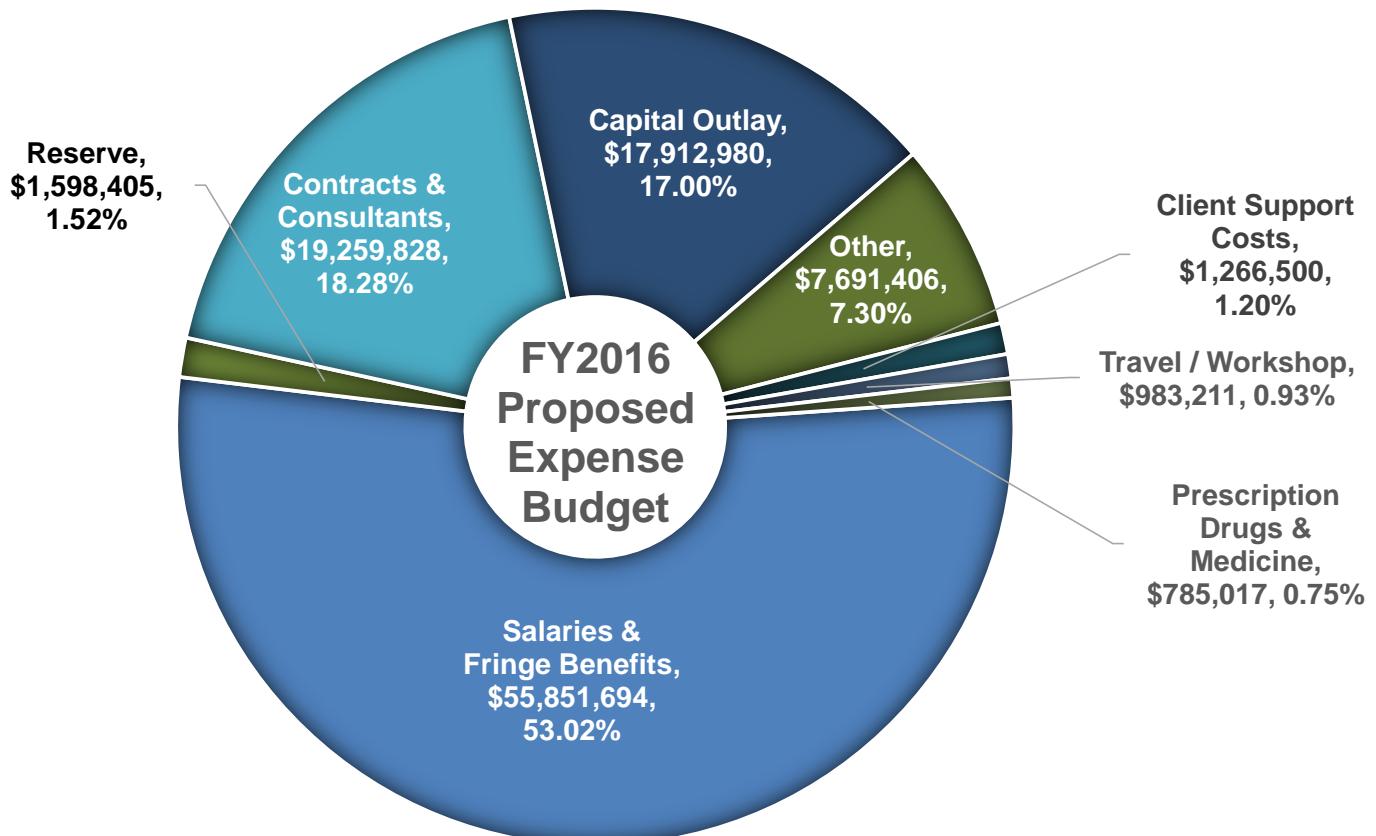
Division	FY2016 Proposed Budget		Change 2015 Current Budget		FY2015 Budget	
	Total	% of Total	Incr/(Decr)	Incr/-Decr	Current	% of Total
Adult Mental Health	\$18,336,957	17.41%	\$1,857,130	11.27%	\$16,479,827	18.58%
Capital Projects	\$17,616,690	16.72%	\$9,483,320	116.60%	\$8,133,370	9.17%
MH Crisis Services	\$16,882,869	16.03%	\$213,185	1.28%	\$16,669,684	18.79%
1115 Transformation Waiver	\$16,394,472	15.56%	\$2,631,170	19.12%	\$13,763,302	15.52%
Administration/ Authority	\$8,801,891	8.35%	\$1,131,395	14.75%	\$7,670,496	8.65%
Child & Family Services (CFS)	\$8,651,410	8.21%	\$494,081	6.06%	\$8,157,329	9.20%
Intellectual & Developmental Disabilities (IDD)	\$7,978,014	7.57%	\$613,806	8.33%	\$7,364,208	8.30%
Substance Use	\$4,624,650	4.39%	(\$156,017)	-3.26%	\$4,780,667	5.39%
Program Support & Community Collaboratives	\$4,463,683	4.24%	(\$1,061,363)	-19.21%	\$5,525,046	6.23%
Reserve	\$1,598,405	1.52%	\$1,437,873	895.69%	\$160,532	0.18%
Total	\$105,349,041	100.00%	\$16,644,580	18.76%	\$88,704,461	100.00%





AUSTIN TRAVIS COUNTY INTEGRAL CARE FY2016 PROPOSED EXPENSE BUDGET SUMMARY

Division	FY2016 Proposed Budget		Change 2015 Current Budget		FY2015 Budget	
	Total	% of Total	Incr/(Decr)	Incr/-Decr	Current	% of Total
Salaries & Fringe Benefits	\$55,851,694	53.02%	\$5,750,332	11.48%	\$50,101,362	56.48%
Reserve	\$1,598,405	1.52%	\$1,437,873	895.69%	\$160,532	0.18%
Contracts & Consultants	\$19,259,828	18.28%	-\$438,659	-2.23%	\$19,698,487	22.21%
Capital Outlay	\$17,912,980	17.00%	\$9,862,248	122.50%	\$8,050,732	9.08%
Other (Facility, Equipment, Supplies, etc.)	\$7,691,406	7.30%	-\$240,343	-3.03%	\$7,931,749	8.94%
Client Support Costs	\$1,266,500	1.20%	\$140,668	12.49%	\$1,125,832	1.27%
Travel / Workshop	\$983,211	0.93%	-\$91,647	-8.53%	\$1,074,858	1.21%
Prescription Drugs & Medicine	\$785,017	0.75%	\$224,108	39.95%	\$560,909	0.63%
Total	\$105,349,041	100.00%	\$16,644,580	18.76%	\$88,704,461	100.00%





AUSTIN TRAVIS COUNTY INTEGRAL CARE
FISCAL YEAR 2016 PROPOSED BUDGET
CENTER TOTAL

REVENUES	FY 2016 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2015 CURRENT	PERCENT BUDGET CHANGE	FY 2015 CURRENT BUDGET	PERCENT OF TOTAL
<u>Local Funds:</u>						
City of Austin	\$ 7,070,961	6.71%	\$ 3,964,000	127.58%	\$ 3,106,961	3.50%
Travis County	\$ 4,203,877	3.99%	\$ (173,124)	-3.96%	\$ 4,377,001	4.93%
Central Health	\$ 9,886,373	9.38%	\$ 19,150	0.19%	\$ 9,867,223	11.12%
Other Local	\$ 15,759,399	14.96%	\$ 6,794,436	75.79%	\$ 8,964,963	10.11%
Fund Balance	\$ 989,481	0.94%	\$ (1,598,606)	-61.77%	\$ 2,588,087	2.92%
Total Local Funds	\$ 37,910,091	35.99%	\$ 9,005,856	31.16%	\$28,904,235	32.58%
<u>State Funds:</u>						
DSHS Mental Health	\$ 24,157,097	22.93%	\$ 1,233,800	5.38%	\$22,923,297	25.84%
DSHS Substance Use	\$ 2,542,807	2.41%	\$ (261,186)	-9.31%	\$ 2,803,993	3.16%
DADS	\$ 3,600,764	3.42%	\$ (233,228)	-6.08%	\$ 3,833,992	4.32%
TCOOMMI	\$ 1,735,170	1.65%	\$ 437,840	33.75%	\$ 1,297,330	1.46%
DARS (ECI & TRC)	\$ 754,441	0.72%	\$ (91,003)	-10.76%	\$ 845,444	0.95%
Other State	\$ 452,573	0.43%	\$ 128,239	39.54%	\$ 324,334	0.37%
Total State Funds	\$ 33,242,852	31.55%	\$ 1,214,462	3.79%	\$32,028,390	36.11%
<u>Federal Funds:</u>						
Medicare/Medicaid/HMO	\$ 12,888,393	12.23%	\$ 2,927,847	29.39%	\$ 9,960,546	11.23%
HCS / Texas Home Living Waiver	\$ 1,569,303	1.49%	\$ 136,590	9.53%	\$ 1,432,713	1.62%
Other Federal	\$ 3,332,402	3.16%	\$ 98,274	3.04%	\$ 3,234,128	3.65%
Total Federal Funds	\$ 17,790,098	16.89%	\$ 3,162,711	21.62%	\$14,627,387	16.49%
<u>Waiver Funds:</u>						
1115 Waiver	\$ 19,035,794	18.07%	\$ 5,249,954	38.08%	\$13,785,840	15.54%
1115 Waiver Fund Balance (contribution)	\$ (2,629,794)	-2.50%	\$ (1,988,403)	310.01%	\$ (641,391)	-0.72%
Total 1115 Waiver Funds	\$ 16,406,000	15.57%	\$ 3,261,551	24.81%	\$13,144,449	14.82%
TOTAL REVENUES	\$105,349,041	100.00%	\$16,644,580	18.76%	\$88,704,461	100.00%
EXPENDITURES						
Salaries & Fringe Benefits	\$ 55,851,694	53.02%	\$ 5,750,332	11.48%	\$50,101,362	56.48%
Travel / Workshop	\$ 983,211	0.93%	\$ (91,647)	-8.53%	\$ 1,074,858	1.21%
Prescription Drugs & Medicine	\$ 785,017	0.75%	\$ 224,108	39.95%	\$ 560,909	0.63%
Capital Outlay	\$ 17,912,980	17.00%	\$ 9,862,248	122.50%	\$ 8,050,732	9.08%
Contracts & Consultants	\$ 19,259,828	18.28%	\$ (438,659)	-2.23%	\$19,698,487	22.21%
Other (Facility, Equipment, Supplies, etc.)	\$ 7,691,406	7.30%	\$ (240,343)	-3.03%	\$ 7,931,749	8.94%
Client Support Costs	\$ 1,266,500	1.20%	\$ 140,668	12.49%	\$ 1,125,832	1.27%
Reserve	\$ 1,598,405	1.52%	\$ 1,437,873	895.69%	\$ 160,532	0.18%
TOTAL EXPENDITURES	\$105,349,041	100.00%	\$16,644,580	18.76%	\$88,704,461	100.00%
TOTAL FTE'S	806.07		16.98	2.15%	789.09	
Summary:						
Operations	\$ 71,337,879	67.72%				
Waiver Programs	\$ 16,394,472	15.56%				
Capital Projects	\$ 17,616,690	16.72%				
Total Budget	\$105,349,041	100.00%				



AUSTIN TRAVIS COUNTY INTEGRAL CARE
FISCAL YEAR 2016 PROPOSED BUDGET
OPERATIONS

	FY 2016 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2015 CURRENT	PERCENT BUDGET CHANGE	FY 2015 CURRENT BUDGET	PERCENT OF TOTAL
REVENUES						
<u>Local Funds:</u>						
City of Austin	\$ 4,070,961	5.71%	\$ 964,000	31.03%	\$ 3,106,961	4.65%
Travis County	\$ 4,203,877	5.89%	\$ (173,124)	-3.96%	\$ 4,377,001	6.55%
Central Health	\$ 9,886,373	13.86%	\$ 19,150	0.19%	\$ 9,867,223	14.77%
Other Local	\$ 2,466,899	3.46%	\$ (326,027)	-11.67%	\$ 2,792,926	4.18%
Fund Balance *	\$ 889,481	1.25%	\$ (1,698,606)	-65.63%	\$ 2,588,087	3.87%
Total Local Funds	\$21,517,591	30.16%	\$1,214,607)	-5.34%	\$22,732,198	34.03%
<u>State Funds:</u>						
DSHS Mental Health	\$22,897,097	32.10%	\$ 1,940,485	9.26%	\$ 20,956,612	31.37%
DSHS Substance Use	\$ 2,542,807	3.56%	\$ (261,186)	-9.31%	\$ 2,803,993	4.20%
DADS	\$ 3,600,764	5.05%	\$ (233,228)	-6.08%	\$ 3,833,992	5.74%
TCOOMMI	\$ 1,735,170	2.43%	\$ 437,840	33.75%	\$ 1,297,330	1.94%
DARS (ECI & TRC)	\$ 754,441	1.06%	\$ (91,003)	-10.76%	\$ 845,444	1.27%
Other State	\$ 452,573	0.63%	\$ 128,239	39.54%	\$ 324,334	0.49%
Total State Funds	\$31,982,852	44.83%	\$ 1,921,147	6.39%	\$30,061,705	45.00%
<u>Federal Funds:</u>						
Medicare/Medicaid/HMO	\$10,840,121	15.20%	\$ 1,993,076	22.53%	\$ 8,847,045	13.24%
HCS / Texas Home Living Waiver	\$ 1,569,303	2.20%	\$ 136,590	9.53%	\$ 1,432,713	2.14%
Other Federal	\$ 3,332,402	4.67%	\$ 98,274	3.04%	\$ 3,234,128	4.84%
Total Federal Funds	\$15,741,826	22.07%	\$ 2,227,940	16.49%	\$13,513,886	20.23%
<u>Waiver Funds:</u>						
1115 Waiver	\$ 2,095,610	2.94%	\$ 1,595,610	319.12%	\$ 500,000	0.75%
1115 Waiver Fund Balance (contribution)	\$ -	0.00%	\$ -	-	\$ -	0.00%
Total Federal Funds	\$ 2,095,610	2.94%	\$ 1,595,610	319.12%	\$ 500,000	0.75%
TOTAL REVENUES	\$71,337,879	100.00%	\$ 4,530,090	6.78%	\$66,807,789	100.00%
EXPENDITURES						
Salaries & Fringe Benefits	\$43,805,426	61.41%	\$ 3,188,108	7.85%	\$40,617,318	60.80%
Travel / Workshop	\$ 755,945	1.06%	\$ (130,402)	-14.71%	\$ 886,347	1.33%
Prescription Drugs & Medicine	\$ 634,732	0.89%	\$ 134,955	27.00%	\$ 499,777	0.75%
Capital Outlay	\$ 682,713	0.96%	\$ (256,873)	-27.34%	\$ 939,586	1.41%
Contracts & Consultants	\$16,717,001	23.43%	\$ (311,735)	-1.83%	\$17,028,736	25.49%
Other	\$ 5,912,275	8.29%	\$ 327,139	5.86%	\$ 5,585,136	8.36%
Client Support Costs	\$ 1,231,382	1.73%	\$ 141,025	12.93%	\$ 1,090,357	1.63%
Reserve	\$ 1,598,405	2.24%	\$ 1,437,873	895.69%	\$ 160,532	0.24%
TOTAL EXPENDITURES	\$71,337,879	100.00%	\$ 4,530,090	6.78%	\$66,807,789	100.00%
TOTAL FTE'S	637.88		13.18	2.11%	624.70	

***Fund Balance Operations:**

Midelburg Trust	\$ 100,000
HCS Program Services	\$ 443,758
Early Childhood Intervention	\$ 161,952
Unallowable	\$ 183,771
Fund Balance Total	\$ 889,481



AUSTIN TRAVIS COUNTY INTEGRAL CARE
FISCAL YEAR 2016 PROPOSED BUDGET
1115 WAIVER

	FY 2016 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2015 CURRENT	PERCENT BUDGET CHANGE	FY 2015 CURRENT BUDGET	PERCENT OF TOTAL
REVENUES						
Local Funds:						
Other Local	\$ 35,810	0.22%	\$ 30,458	569%	\$ 5,352	0.04%
Total Local Funds	\$ 35,810	0.22%	\$ 30,458	569%	\$ 5,352	0.04%
Federal Funds:						
Medicare/Medicaid/HMO	\$ 2,048,272	12.49%	\$ 934,771	84%	\$ 1,113,501	8.09%
Total Federal Funds	\$ 2,048,272	12.49%	\$ 934,771	84%	\$ 1,113,501	8.09%
Waiver Funds:						
1115 Waiver	\$ 16,940,184	103.33%	\$ 3,654,344	28%	\$ 13,285,840	96.53%
1115 Waiver Fund Balance (contribution)	\$ (2,629,794)	-16.04%	\$ (1,988,403)	310%	\$ (641,391)	-4.66%
Total 1115 Waiver Funds	\$ 14,310,390	87.29%	\$ 1,665,941	13%	\$ 12,644,449	91.87%
TOTAL REVENUES	\$ 16,394,472	100.00%	\$ 2,631,170	19%	\$ 13,763,302	100.00%
EXPENDITURES						
Salaries & Fringe Benefits	\$ 12,046,268	73.48%	\$ 2,562,224	27.02%	\$ 9,484,044	68.91%
Travel / Workshop	\$ 227,266	1.39%	\$ 38,755	20.56%	\$ 188,511	1.37%
Prescription Drugs & Medicine	\$ 150,285	0.92%	\$ 89,153	145.84%	\$ 61,132	0.44%
Capital Outlay	\$ 21,239	0.13%	\$ (45,898)	-68.36%	\$ 67,137	0.49%
Contracts & Consultants	\$ 2,542,827	15.51%	\$ 27,919	1.11%	\$ 2,514,908	18.27%
Other	\$ 1,371,469	8.37%	\$ (40,626)	-2.88%	\$ 1,412,095	10.26%
Client Support Costs	\$ 35,118	0.21%	\$ (357)	-1.01%	\$ 35,475	0.26%
Reserve	\$ -	0.00%	\$ -	-	\$ -	0.00%
TOTAL EXPENDITURES	\$ 16,394,472	100.00%	\$ 2,631,170	19.12%	\$ 13,763,302	100.00%
TOTAL FTE'S	168.19		3.80	2.31%	164.39	



AUSTIN TRAVIS COUNTY INTEGRAL CARE
FISCAL YEAR 2016 PROPOSED BUDGET
CAPITAL PROJECTS

REVENUES	FY 2016 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2015 CURRENT	PERCENT BUDGET CHANGE	FY 2015 CURRENT BUDGET	PERCENT OF TOTAL
<u>Local Funds:</u>						
City of Austin	\$ 3,000,000	17.03%	\$ 3,000,000	-	\$ -	0.00%
Other Local	\$13,256,690	75.25%	\$ 7,090,005	115%	\$6,166,685	75.82%
HCC Match (fund raising)	\$4.5m					
St David's Extended Observation	\$3.7m					
Tax Credit	\$4.3m					
Federal Home Loan Program	\$750k					
Total	\$13.25m					
Fund Balance	\$ 100,000	0.57%	\$ 100,000	-	\$ -	0.00%
Total Local Funds	\$16,356,690	92.85%	\$10,190,005	165%	\$6,166,685	75.82%
<u>State Funds:</u>						
DSHS Mental Health	\$ 1,260,000	7.15%	\$ (706,685)	-36%	\$1,966,685	24.18%
\$1.4m less \$140k Admin Allocation						
Total State Funds	\$ 1,260,000	7.15%	\$ (706,685)	-36%	\$1,966,685	24.18%
TOTAL REVENUES	\$17,616,690	100.00%	\$ 9,483,320	117%	\$8,133,370	100.00%
<u>EXPENDITURES</u>						
Capital Outlay	\$17,209,028	97.69%	\$10,165,019	144.31%	\$7,044,009	86.61%
Other	\$ 407,662	2.31%	\$ (526,856)	-56.38%	\$ 934,518	11.49%
TOTAL EXPENDITURES	\$17,616,690	100.00%	\$ 9,483,320	116.60%	\$8,133,370	100.00%
<u>Capital Projects:</u>						
Health Community Collaborative (HCC)	\$13,800,690					
St. David's Extended Observation Unit	\$ 3,716,000					
Dove Springs Expansion	\$ 100,000					
Total	\$17,616,690					




Austin Travis County Integral Care

Behavioral Health & Developmental Disabilities Services

Legend

Services	Crisis	
IDD		★
BHS		★
New construction		★
Housing	NMF	House
ATCIC		House
Administration		Building



Existing Facilities Map

FACILITIES MAP GUIDE

OWNED FACILITIES					LEASED FACILITIES						
KEY #	FACILITY LOCATION	ZIP CODE	SQ. FT.	DIVISION	USE	KEY #	FACILITY LOCATION	ZIP CODE	SQ. FT.	DIVISION	USE
B-1	1430 COLLIER	78704	21,216	ADM,BHS,CFS,DD	OFFICE	Y-1	1700 S. LAMAR #101,104,112	78704	14,727	ADM	OFFICE
B-4	1717 WEST 10TH	78702	19,766	CFS	OFFICE	Y-2	4920 N. IH35	78751	5,332	BHS	OFFICE
B-5	5225 N. LAMAR	78751	14,253	DD	OFFICE	Y-3	500 E. 7TH	78702	600	BHS	OFFICE
B-6	3205 SOUTH 1ST	78704	3,600	BHS	OFFICE	Y-4	825 E. RUNDBERG	78753	3,235	BHS/CFS	OFFICE
B-7	1631 "A" EAST 2ND STREET	78702	2,476	BHS	OFFICE	Y-5	1631 "E" E. 2ND	78702	3,776	BHS	OFFICE
B-39	1631 "C" EAST 2ND STREET	78702	5,171	BHS	OFFICE	Y-8	5015 S. IH35	78744	29,981	BHS/CFS	OFFICE
B-40	1631 "D" EAST 2nd STREET	78702	6,764	BHS	OFFICE	Y-9	1700 S. LAMAR #240	78704	3,842	ADM/BHS	OFFICE
B,G-9	3000 OAK SPRINGS	78702	8,720	BHS	RES/OFF	Y-10	2410 E. RIVERSIDE, #G-3	78741	6,573	CFS	OFFICE
B,G-10	4019 MANCHACA RD.	78704	7,331	BHS	RES/OFF	R-17	5307 E. RIVERSIDE	78741	5,184	BHS	RES.
B,G-42	56 EAST AVE.	78701	16,009	BHS	OFF	R-22	403 E. 15TH	78705	14,800	BHS	RES.
G-11	6222 N. LAMAR	78752	15,000	BHS	RES.	R-27	7403 GENEVA DR.	78723	3,500	HSG	RES.
G-14	2006 JONES RD.	78745	1,850	DD	RES.						
G-16	1900 CORONA	78723	2,032	DD	RES.						
G-17	8606 COLONIAL	78758	2,100	DD	RES.	P-1	2401 PLEASANT VALLEY	78704	50	BHS	STORAGE
G-18	7502 ARBOLEDA COVE	78745	2,112	DD	RES.	P-2	2229 EAST BEN WHITE	78741	500	ADM	STORAGE
G-24	5219 TAHOE TRAIL	78745	4,752	HSG	RES./#12						
G-25	5515 WOODROW	78756	10,700	HSG	RES./#18						
G-27	5206 HUISACHE	78756	1,812	HSG	RES./#2						
G-28	5007 LYNWOOD	78756	5,060	HSG	RES./#11						
G-29	820 KING ALBERT	78745	1,624	HSG	RES./#2						
G-31	1115 WEST 9TH	78703	4,800	HSG	RES./#12	TOTAL		13		92,100	
G-12	9408 MOUNTAIN. QUAIL	78758	2,656	HSG	RES.	GRAND					
G-41	5406 SPRING MEADOW	78744	1,800	HSG	RES.	TOTALS		44		309,652	
G-43	3005 EAST 12TH ST.	78702	7,735	NMF	RES.#11						
G-44	5600 NANCY	78745	6,595	NMF	RES.#9						
G-45	1703 KINNEY AVE.	78704	6,595	NMF	RES.#9						
G-46	2402 SOUTH 4TH ST.	78745	8,070	NMF	RES.#11						
G-47	3810 MANCHACA RD.	78704	8,070	NMF	RES.#11	KEY GUIDE					
G-36	7102 GUADALUPE	78752	3,080	NMF	RES./#8	B=BLUE(OWNED OFFICE)	ADM=ADMINISTRATION				
G-38	6607 GUADALUPE	78752	2,843	NMF	RES./#7	G=GREEN(OWNED RESIDENT)	BHS=BEHAVIORAL HEALTH SERVICES				
G-22	1507 W. 391/2 ST.	78756	12,960	NMF	RES./#20	Y=YELLOW(LEASED OFFICE)	CFS=CHILD AND FAMILY SERVICES				
						R=RED(LEASED RESIDENTIAL)	DD=DEVELOPMENTAL DISABILITIES				
						P=PURPLE(STORAGE)	HSG=HOUSING				
							NMF=NEW MILESTONES FOUNDATION				
TOTAL	31		217,552		143						